

RESUME OF BRIAN R. BARBER, MANAGER OF CONSULTING

EDUCATION

Georgia Institute of Technology
Bachelor of Industrial Engineering

Goizueta Business School of Emory University
Master of Business Administration

Sixteen years experience in utility rate analysis including financial, economic and accounting considerations. Broad based background in all areas of regulated utilities. Particular expertise in review of rate increase filings. Responsibilities have included management of consulting projects and presentation of expert testimony before regulatory bodies.

REGULATORY TESTIMONY

Preparation and presentation of expert testimony in the areas of

- Development of representative test year and revenue requirements (telecommunications and gas utilities).
- Gas and electric cost of service, revenue allocation and rate design.
- Incentive regulation.
- Load forecasting.
- Ratemaking treatment of the Tax Reform Act of 1986.
- Fuel cost recovery factors.

Testimony presented in Georgia, Kentucky, Louisiana, New Mexico, North Carolina and Ohio.

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1996 to
Present and
1985 to
1993:

J. Kennedy and Associates, Inc.: Manager (June 1988) - Responsible for analysis of utility revenue requirements. Projects have included an earnings investigation of South Central Bell Louisiana, Atlanta Gas Light Company rate cases, and other consulting assignments in the areas of cost of service, rate design and prudence reviews.

Manager - Responsible for consulting assignments in the areas of cost of service, rate design, revenue requirements, economic analyses, and load forecasting. Projects have included reviews of current utility rate levels from regulatory ratemaking perspective and prudence reviews of load forecasting and generation planning.

1981 to
1985:

Georgia Public Service Commission: Senior Public Utilities Engineer - Responsible for analysis of electric, gas, and telecommunication rate filings. Subjects include weather normalization, fuel cost projections, regulatory accounting, sales forecasting, fuel inventory levels, depreciation and rate design. Participated in the preparation of expert testimony, cross-examination of witnesses and settlement negotiations. Participated in analysis of electric utility generation expansion plan and staff audits.

CLIENTS SERVED

State Agencies

Georgia Public Service Commission
Louisiana Public Service Commission
New Mexico Office of Attorney General

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Industrial Groups

Airco Industrial Gas
Arizona Chemical Company
Arkansas Electric Energy Consumers' Group
Arkansas Gas Consumers
Connecticut Industrial Energy Consumers
Indiana Industrial Energy Consumers
ITT/Rayonier
Kentucky Industrial Energy Customers
North Carolina Industrial Energy Consumers
Occidental Chemical Company
Ohio Industrial Customers' Group
PPG Industries
West Penn Industrial Intervenors

**Expert Testimony Appearances
of
Brian R. Barber
As of March 2009**

Date	Case	Jurisdiction	Party	Utility	Subject
12/82	3328-U	GA	Georgia Public Service Commission	Georgia Power Co.	Fuel cost recovery project.
9/86	E-7 Sub 408	NC	NC Industrial Energy Consumers	Duke Power Company	Cost of service allocation.
5/87	E-7	NC	NC Industrial Energy Consumers	Duke Power	Fuel cost recover factor
5/87	9781	KY	Kentucky Industrial Utility Customers	Louisville Gas & Electric Co.	Tax Reform Act, regulatory analysis of financial data, allocation of rate reduction.
5/87	861308-EI	FL	ITT/Rayonier	Florida Public Utilities Co.	Rate structure and pricing.
8/87	3673-U	GA	Georgia Public Service Commission	Georgia Power Co.	Customer connection and reconnection charges.
9/87	87-070-U	AR	Arkansas Gas Consumers	Arkansas Louisiana Gas Co.	Cost allocation, revenue allocation, ratemaking proposals.
9/87	87-071-U	AR	Arkansas Gas Consumers	ARKLA Energy Resources	Ratemaking principles, revenue requirements.
6/88	871255-GU	FL	Arizona Chemical Company	West Florida Natural Gas	Rate structure and pricing.
9/88	U-17949	LA	Louisiana Public Service Commission	South Central Bell	Earnings Analysis Revenue Requirements.
10/88	3780-U	GA	GPSC Staff	Atlanta Gas Light Co.	Revenue Requirements Attrition Requirements.
10/88	3799-U	GA	GPSC Staff	United Cities	Revenue Requirements.
1/89	U-17949	LA	Louisiana Public Service Commission	South Central Bell	Rebuttal Incentive Regulation Plan.
10/89	2087	NM	Office of Attorney General	Public Service Company of NM	Load Forecasting.
4/90	89-1001	OH	Industrial Energy	Ohio Edison	Revenue Requirements. Consumers

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of
Brian R. Barber
As of March 2009**

Date	Case	Jurisdict.	Party	Utility	Subject
5/90	3905-U	GA	GPSC Staff	Southern Bell Telephone & Telegraph Co.	Regulatory Policy (Panel Testimony).
7/90	3923-U	GA	GPSC Staff	Atlanta Gas Light Co.	Revenue Requirements. Attrition, Regulatory Policy.
8/91	U-9433-R	MI	Association of Business Advocating Tariff Equity	Consumers Power Co.	Take or Pay Recovery, Flexible Rider.
9/92	92-032-U	AK	Arkansas Gas Consumers	Arkansas Louisiana Gas Co.	Revenue Requirements.
5/93	4267-U	GA	Petroleum Source and Systems Group, Inc.	Atlanta Gas Light Co.	Pricing issues related to the sale of gas to interruptible customers.
3/98	8390-U	GA	Georgia Natural Gas Group and the Georgia Textile Manufacturers Assoc.	Atlanta Gas Light Co.	Restructuring issues; rate design; balancing; unbundling.